



Office of the Provincial President

FROM: Glen McCallum, President

SUBJECT: MANDATE as Minister of Economic Development and Major Projects

DATE: June 18, 2026

TO: Marg Friesen, Representative, Eastern Region 3

Maarsii, thank you for agreeing to serve the Métis Nation–Saskatchewan (MN–S) as Minister of Economic Development and Major Projects. In 2025, our citizens elected a new government to stand up for our Métis citizens and to build a strong government that works for everyone. As members of this Provincial Métis Council, we must fulfill this mandate with purpose and force. We must meet a series of unprecedented challenges with a disciplined focus on core priorities. Our journey to self-determination and self-government is grounded in building a governance system that reflects our unique identity, culture, values, and languages. As representatives of this government, you must stay focused on who we are and how we build a government that reflects that. Our distinction-based plan sets the direction by creating delivery systems that are uniquely Métis while ensuring our work remains rooted in our identity as a people.

This mandate letter describes our responsibilities and priorities moving forward. As accountability and transparency are the cornerstones of good government, I am making these letters public, so all citizens are informed of how their government is working for them.

As Minister, your role is to support the President in building a Métis distinct government and advancing the implementation of our distinctions-based plan. You are not responsible for day-to-day business operations or the management of individual project as these responsibilities rest with corporate entities, development corporations, partners, and MN–S administration. Your role is to provide leadership, coordination, and direction to



strengthen economic opportunities and ensure Métis citizens benefit from economic growth and major projects across the Saskatchewan Métis Homeland.

Ministers are expected to carry out their responsibilities on behalf of the President, exercising delegated authority with accountability and transparency. A meeting process will be established to support coordinated decision-making and provide Ministers with regular opportunities to update colleagues on progress and emerging issues. Ministers will report back to the President through this process, ensuring alignment with our distinctions-based priorities.

Ministerial Responsibilities

I expect you to work constructively with all members of the PMC, MN–S staff, and citizens to deliver on the MN–S priorities. This includes advancing the collective priorities set out in our Distinctions Based Focus Plan (DBFP) which charts a Métis-distinct path forward for the MN–S government based on the priorities of Elders, citizens, and the PMC.

As Minister, you are responsible for the following areas:

- Economic Development and Major Projects;
- Chair of CCDF and SMEDCO;
- Tourism;
- Métis and Indigenous Cultural & Heritage Tourism;
- Working collaboratively with the Minister of Intergovernmental Affairs, to advance coordinated engagement with Indigenous, federal, provincial, and municipal governments;
- Regular reporting to myself as the President, MN–S, on the status of your ministerial responsibilities.



Priorities

In addition to these collective priorities in the Distinctions-Based Focus Plan, you will have specific ministerial priorities, which are outlined below:

- To ensure Métis businesses and entrepreneurs have access to capital and support so they can contribute to the Saskatchewan and Canadian economies and provide jobs for our citizens. To achieve this objective, you will:
 - Work with SMEDCO and CCDF to continue to seek out new opportunities for capital attraction;
 - Support work with the federal government to find opportunities to support Métis business involvement in the One Canadian Economy legislation, and ensure that Métis voices in Saskatchewan are consulted in a timely manner;
 - Continue to support the development of the inventory of Métis businesses involved in collaboration with Regional Directors and CCDF/SMEDCO;
- Continue to develop an MN-S Economic Development Framework and Economic Development Entity that can be used to pursue Major Projects and other business opportunities in collaboration with our Regions and Locals.
- Continue to support the development of a robust distinctions-based Métis tourism sector and the development of a Métis business sector to take advantage of emerging market opportunities;
- Continue to develop a distinctions-based Métis tourism strategy and incorporate Métis culture in a manner that is appropriate, respectful, and authentic;
- Continue to develop the MN–S Economic Growth Plan;
- Support Regions and Locals through economic opportunities;
- Work with your fellow PMC members to create opportunities for economic growth in their respective Regions;



- Support the President in preparing your portfolio for MN–S Self-Government Agreement (treaty) implementation and in building a Métis distinct government.

Working Together

We must deliver for our citizens as we exercise our inherent right to self-determination, including our right of self-government. Achieving these objectives will require collaboration and coordination with other ministers, as well as working closely with the Regions, Locals, and MN–S staff.

Ministers are expected to empower and support the public service to operationalize their vision through effective planning, clear direction, and disciplined execution aligned with DBFP principles. This includes fostering a respectful, professional partnership where public servants are enabled to apply their expertise to translate priorities into actionable programs and results. Ministers will rely on the public service as a trusted team of technical experts to design, implement, and continuously improve outcomes on behalf of MN–S.

In addressing the tasks before us, we must remain true to what makes us distinct as Métis people. Our identity, culture, values, and language: these things we must keep in mind as they direct our work. MN–S is a dynamic government that celebrates our Elders and our youth, cares for the most vulnerable among us, and strives for a better future for all citizens. If we work together, we can ensure a strong, healthy, vibrant future for all Métis in Saskatchewan.

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Glen McCallum
President, Métis Nation–Saskatchewan

Cc: Matthew Vermette, Acting CEO

